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ORD 2792-67

8 MAY 1967

MEMORANDUM FOR: Chief, Technical Services Division/DD/P

SUBJECT : Coordination of Research and Development
Conducted by ORD in Relation to Clandestine
Services' Needs 25X1

REFERENCE : Memorandum to D/ORD from C/TSD, []
dated 17 April 1967, Same Subject

25X1 1. The Office of Research and Development generally endorses the major objectives set forth in your memorandum. We are particularly desirous of having a well coordinated R&D program worked out between ORD and TSD well in advance of budget presentations. Unfortunately, earlier efforts to exchange information were not very successful in some areas. Some improvement in communications could be made, perhaps by holding some type of [] exercise involving TSD and ORD. In that regard, ORD's participation at the [] exercise earlier last month was of considerable value to us. If it is appropriate, we would like to continue to have the opportunity to meet with representatives from the operating divisions and TSD. 25X1

2. ORD can provide summaries of projects of immediate or potential use to the Clandestine Services by making available the narrative sheets from current computer runs which replaced the old R&D catalog forms. It is important, however, that these forms be supplemented by direct conversation between the technical people involved.

4. We understand that TSD is in the process of revising its R&D requirements and we welcome this. Having received the revised requirements, it is incumbent on our technical officers to meet with your technical representatives prior to initiating

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programs which are solely and directly in support of the Clandestine Services. Once having initiated the programs, TSD should be kept informed of their progress periodically and should receive appropriate progress reports from the contractors. In addition, ORD should be informed in detail of all projects TSD is undertaking in the same areas so that our technical officers can properly direct our projects, thereby avoiding duplication and overlapping.

5. With respect to paragraph 2d in the referenced memorandum, it is often difficult to prove feasibility of a concept or technique without some breadboard or brassboard development. Micro-chip and integrated circuits, for example, are new technologies that require a unique form of breadboarding to prove feasibility. This area should be somewhat flexible and open for discussion on any particular project. It is clear, however, that it would not be in the best interests of the Agency for ORD to develop and test operational hardware ready for field use by the Clandestine Services since this is clearly the responsibility of TSD.

6. We both recognize, I believe, that there are on-going activities in ORD that are unsupported by specific priority requirements but have great long-term potential in terms of their eventual usefulness to the Clandestine Services and other parts of the Agency. These are generally the hardest to defend and justify and tend to be eliminated from the budget totally rather than die a slow death from priority reprogramming.

7. It is important, therefore, that we get together to work out a more formal means of achieving our joint objectives and then present our coordination plans to our respective Deputy Directors.

25X1



ROBERT M. CHAPMAN

Director of Research and Development

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(8 May 1967)